

2023 YEAR-END

Mission

Driving growth and prosperity in the Findlay-Hancock County Region

The FHCED mission is a philosophical statement about why we exist. Our mission puts "heart" into the business of economic development.

Purpose

Business Retention, Business Attraction, Workforce Development, Community Planning, Downtown Findlay, Small Business Development

FHCED's purpose identifies six key areas of focus. Purpose defines and guides the office and its culture.

FHCED Governance - 2024 Economic Development Advisory Board

Company Organization	Member	Responsibilities	Business Sector	
Mayathan Datualayya Caya	Dava Blataile	Managar State & Carlt Affaire	ENERGY	
Marathon Petroleum Corp.	Dave Blatnik	Manager State & Gov't Affairs	ENERGY	
Hancock Wood Electric Coop.	Curt Croy	Chief Operations Officer	UTILITY	
Cooper Tire/Goodyear	Chris Crim	Plant Controller	MANUFACTURING	
Ohio Logistics	Brittney Darby-Bills	Director of Transportation	ADVANCED LOGISTICS	
Blanchard Valley Health Sys.	Myron Lewis	President & CEO	HEALTH CARE	
Eastman & Smith, Ltd.	Patrick Sadowski	Attorney (member)	LAW	
Premier Bank	Amy Hackenberg	Executive VP	FINANCE	
Helms & Son Excavating	Shane Helms	Owner Founder	CONSTRUCTION	
Rudolph Libbe Group	PJ Rudolph	Senior VP Business Dev.	CONSTRUCTION SERVICES	
Hylant	Matt Spragg	VP	RISK MANAGEMENT	
ValGroup N.A.	Dan Maiorino	Director Commercial Operations	ADVANCED PACKAGING	
One Energy	Chelsea Bumb	Senior VP	ENERGY	
City of Findlay	Christina Muryn	Mayor	GOV'T EXECUTIVE BRANCH	
City of Findlay	Dennis Hellmann	Council	GOV'T LEGISLATIVE BRANCH	
Hancock County	Wm. Bateson	Commissioner	GOV'T COUNTY	

Goals – Initiatives - Targets

These state where FHCED aims to be over three years. Besides stating certain quantifiable targets, FHCED defines the "sandbox" in which the office chooses to play. The "sandbox" includes the overarching business model referred to as the *FindlayFormula™*. Targets articulate key actions the office will take to support mission and purpose through FHCED's Brand Promise. Annual goals are organized into quarterly 13-week missions. Besides setting specific quantifiables for the quarter, FHCED will define several key objectives that need to be completed in order to accomplish the goals. The daily/weekly calendar sets a rhythm for completing certain actions.

Brand Promise

We're Ready for You

The Brand Promise is alternatively conceptualized as a value-added proposition or differentiator. Altogether, the identification of targets will achieve FHCED's objective of dominating the "sandbox", fulfilling FHCED's Brand Promise, and meeting quantifiable targets.

2024-2026 Goals - Initiatives - Targets

Flood Mitigation

Assist City of Findlay | Hancock County, Maumee Conservancy District and the Blanchard River Watershed Solutions work through final projects "punch list".

- Finalize engineering and design of 700-acre dry storage basin.
- Work with Norfolk Southern Railway to design, fund and replace river pinch-point trestle over Blanchard River at Cory Street
- o Finalize preparations for phase two river benching on the east side of Main Street
- ODOT / State Route 68 Spring Lake interchange upgrade (ingress/egress)

Expand Foreign Trade Zone 151

Expand business development within the Zone.

Findlay Hancock County Economic Development is the Grantee of FTZ 151. The Zone is a designated location in the United States which includes Hancock, Hardin, Van Wert, Putnam, Seneca and Allen counties. FTZ 151 can help business reduce production, transaction, and logistics related costs by reducing, deferring or eliminating customs duty rates, allowing special customs entry procedures, and encouraging production closer to market.

Adopt Northwest Ohio 5-County CEDS

CEDS (Comprehensive Economic Development Strategy) CEDS is a strategy-driven approach for regional economic development. A CEDS is the result of a regionally owned planning process designed to build capacity and guide the economic prosperity and resiliency of an area or region. It is a component in establishing and maintaining a robust economic ecosystem by helping to build regional capacity (through hard and soft infrastructure) that contributes to individual, firm, and community success.

Five regional CEDS partners include Findlay-Hancock County Economic Development, Hardin County Chamber and Business Alliance, Van Wert Area Economic Development, Putnam County Community Improvement Corporation and Allen Economic Development Group.

Reduce Workforce Migration

Findlay is a job hub and so FHCED will continue to attract and support residential development and developers ie. single-family, multi-family, affordable, 55+ housing, Senior housing and Downtown Findlay residential development.

Big Hairy Audacious Goal - BHAG

ARENA DISTRICT

A BHAG should be a quantifiable pursuit with a 10-to-20-year horizon that is ambitious, yet reinforces fundamental actions in the organization. Arena District offers a point on the horizon to aim at.

FHCED Toolbox

- Revolving Loan Fund
- Blanchard Valley Port Authority
- Community Reinvestment Area
- Design Review District
- JobsOhio
- Ohio Department of Transportation
- Tax Increment Financing
- Jobs & Family Services

- Foreign Trade Zone 151
- Utilities
- Enterprise Zone
- Energy Special Improvement District
- CSX Intermodal
- Property Assessed Clean Energy
- CEDS
- Center to Advance Manufacturing

2023 FHCED Project Results

Capital Investment \$358,000,000

Sq ft constructed or leased 270,000

• Net new jobs 1,370

2023 Hancock County Economy Overview

Q4 2023 Data Set provided by Lightcast.io

74,861 47,705 \$60,800

(Population 2022) (Total Regional Employment) (Median Household Income 2021)

	Population (2023)	Labor Force (Aug 2023)	Jobs (2022)	Cost of Living	GRP	Imports	Exports
Region	74,616	40,386	47,705	102.5	\$7.44B	\$8.14B	\$10.61B
State	11,797,529	5,873,541	5,938,254	92.4	\$800.30B	\$633.98B	\$789.32B

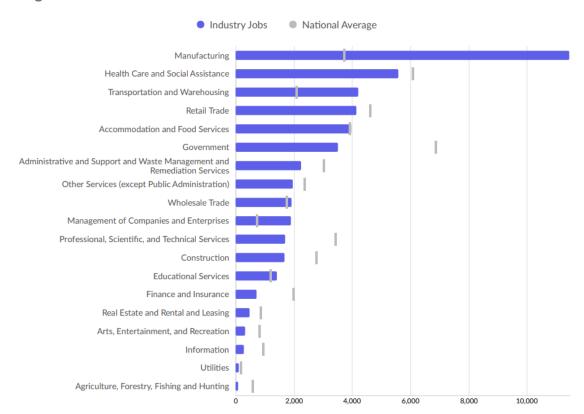
Educational Attainment

Concerning educational attainment, 17.9% of Hancock County, OH residents possess a Bachelor's Degree (2.9% below the national average), and 9.0% hold an Associate's Degree (0.2% above the national average).

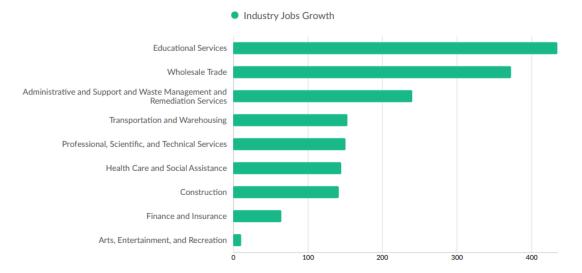


Industry Characteristics

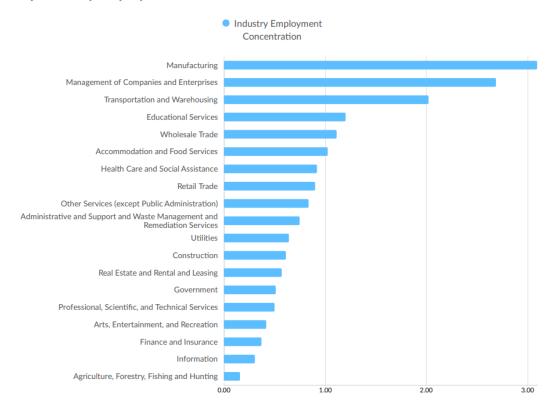
Largest Industries



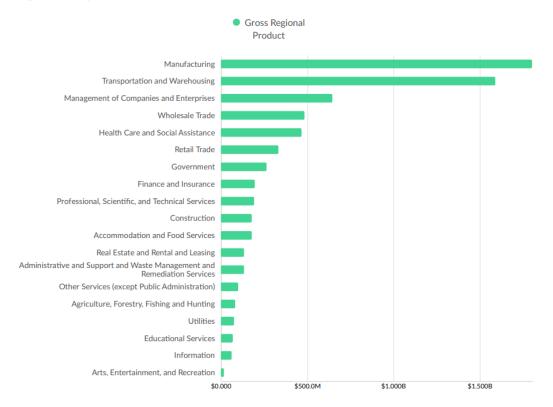
Top Growing Industries



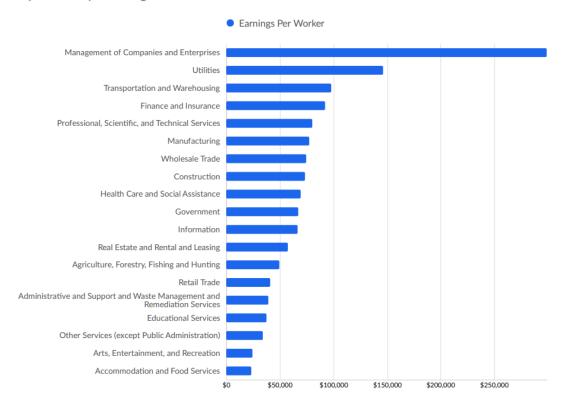
Top Industry Employment Concentration



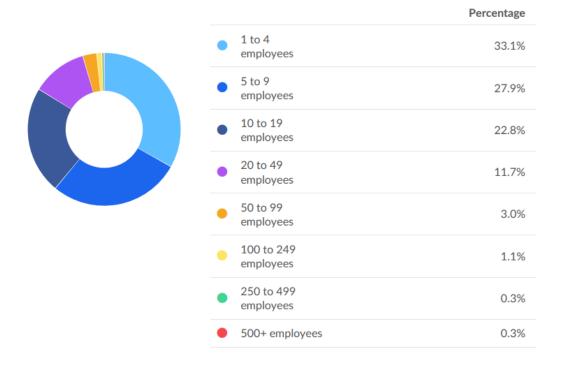
Top Industry GRP



Top Industry Earnings

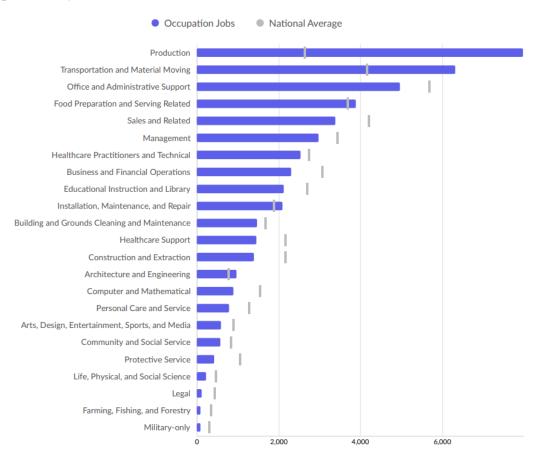


Business Size

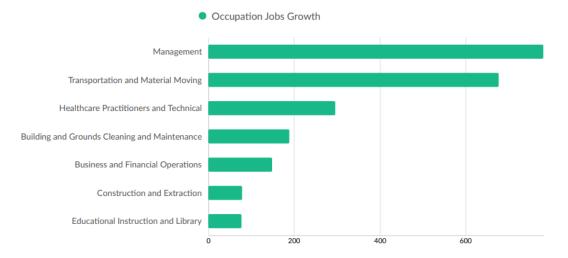


Workforce Characteristics

Largest Occupations

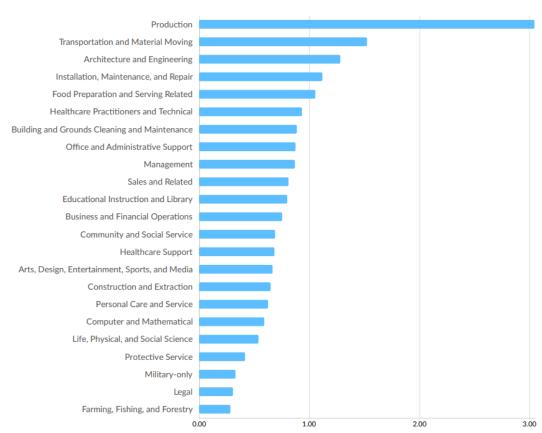


Top Growing Occupations



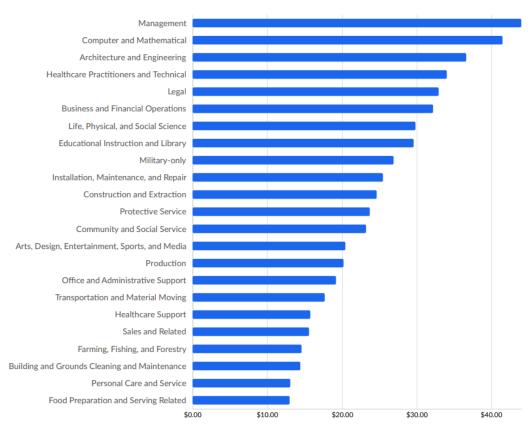
Top Occupation Employment Concentration





Top Occupation Earnings





Top Posted Occupations

Unique Average Monthly Postings



In-Demand Skills

